

**The local economic  
impact of North  
Hennepin  
Community College**

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## *Summary*

- **North Hennepin Community College adds an estimated \$121,740,682 per year in activity to the local economy; and**
- **North Hennepin Community College adds an estimated 1,603 jobs to the local economy.**

These estimates are based on data from the 2005-2006 fiscal year and reflect the contribution the college makes to the local economy.

## *Overview*

A college has economic impact on the community in which it is located in several ways:

- First, there is the direct spending of the college itself, including funds spent for wages and salaries, contracted services, supplies, repairs, and the like;
- Second, there is spending by students, many of whom are residents of the local area; and
- Third, the college has a multi-faceted impact on the local labor market. The college employs local residents; college and student spending creates jobs; many students work part-time while going to school; and some students stay in the local area after completing their studies.

Spending, either by the college or by its students, is not a one-time event. A portion of initial spending by one party becomes income to someone else in the local economy, who then also spends a portion of that income, so that the total spending impact is a multiple of the initial spending. Multipliers vary by location and by the initial source of the spending. The best estimate of multipliers is prepared by RIMS II (Regional Impact Multipliers). The appropriate multiplier for spending by colleges, universities and professional schools in the Twin Cities is 2.42. Thus, the economic impact of the college on the Twin Cities is the sum of the college's direct spending and spending by students in the Twin Cities times the multiplier. The total annual impact of North Hennepin Community College on the Twin Cities is \$121,740,682. Spending is summarized in Figure 1 below, and explained in some detail in the next few pages.

The additional impact on the local labor market includes direct jobs of people working for the college and additional jobs generated by the overall increase in economic activity.

The total jobs impact of North Hennepin Community College is 1,603 full-time equivalent jobs in the local economy.

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**1. Estimated annual local economic impact of North Hennepin Community College**

College direct spending	\$17,047,600
Plus student spending	\$33,258,467
Equals total direct spending	\$50,306,067
Times multiplier	2.42
Equals total spending impact	\$121,740,682
Jobs impact of spending	1,603 jobs

***Direct spending by North Hennepin Community College***

While salaries account for North Hennepin Community College’s largest single expense, not all of that amount is spent locally and so cannot be included as part of college direct spending. The amount the college reported spending on salaries and benefits, \$24,104,000, has been reduced 60 percent in order to account for income taxes, benefits, and personal savings and spending outside the area. The portion of college spending on salaries that has local impact is estimated to be \$9,641,600.

Other spending by the school injects additional dollars into the local economy. Additional spending categories that have local impact include purchases of services, repairs and maintenance, and miscellaneous other expenses. These totaled \$5,924,000 in 2006. Spending on supplies is another category of spending that has significant local impact. This was \$1,482,000 in 2006. Figure 2 below shows total direct local spending by North Hennepin Community College was \$17,047,600.

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**2. Direct spending in the Twin Cities by North Hennepin Community College in 2006**

Salaries (adjusted)	\$9,641,600
Services, repairs, maintenance, misc. expenses	\$5,924,000
Supplies	\$1,482,000
Total direct spending	\$17,047,600

## *Spending by students*

To obtain information on student spending, Wilder Research surveyed students at each of the participating colleges. The spending reported below is the spending reported by full- and part- time North Hennepin Community College students.

Students were surveyed in May, 2007. They were asked questions about their spending on meals away from home, their shopping in the local area, and their rent and living arrangements. In addition, we included questions about their jobs, cars, education and career objectives and whether or not they planned to stay in the area once their studies were completed. The surveys were conducted online. There was no way to verify that the students responding to the survey mirrored the entire college, but the number of responses (489) was large enough that the sample could be considered to be representative of the student body.

Students were separated into two groups: full-time students and part-time students. Average spending by students in each of these groups was multiplied by the actual number of students in each of these groups during the 2005-2006 school year.

Three types of student spending were considered: spending on books and supplies, weekly spending on food away from home, and other shopping per month. To obtain annual spending, reported spending on books and supplies per term was multiplied by two (the number of school terms), weekly spending on food away from home was multiplied by 34 (the number of weeks in the school year), and monthly shopping was multiplied by 8 (the number of months in the school year). Estimates of spending by each of these groups is reported in Figure 3 below. Spending on rent or mortgage payments has been excluded from the figure since neither has any substantive impact on local spending.

The pattern of student spending at North Hennepin Community College was similar to most of the colleges surveyed; namely, part-time students had higher average spending than full-time student. They also tended to work longer hours and a larger share of them lived with their spouse and/or children. Understandably, their spending is relatively higher.

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### 3. Estimated local spending by students at North Hennepin Community College

	Full-time students	Part-time students
<b>Average annual \$ per student</b>		
Books and supplies	\$878	\$674
Food away from home	\$750	\$562
Other shopping	\$3,244	\$4,311
Total	\$4,872	\$5,547
<b>Times:</b>		
Number of students	2,448	3,846
<b>Equals:</b>		
Average annual spending	\$11,926,166	\$21,332,301
<b>Total student spending (both groups)</b>		<b>\$33,258,467</b>

Automobile expenses were a large share of student spending in all groups. A significant share of students bought their automobiles outside of the Twin Cities. However, their spending on auto operations occurred largely in the local economy.

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### 4. Estimated automobile-related spending by students

	Full-time students	Part-time students
Own a car	87.5%	97.4%
Average monthly spending on auto operation	\$139	\$157
Auto purchased in the Twin Cities	47.6%	49.6%

### *Labor market impact*

The presence of North Hennepin Community College has a number of important impacts on the local labor market. The first of these, of course, is that the school brings jobs to the community. It does so both directly, through its employment of faculty and staff, and indirectly, as its spending and the spending of its students support additional jobs in the community. Based on standard multiplier analysis, we estimate that North Hennepin Community College brings a total of 1,603 to the Twin Cities, jobs that would not be there if the school were not a part of the community.

The second way in which the school affects the local labor market is by adding to the local workforce because many students work part-time while in school. A high percent of the student body works in addition to attending classes. The economic effect of these part-time student workers is easy to overlook. However, student workers can be a reliable and flexible source of labor for local companies. Taken together, the students make a significant contribution to the local labor force as the survey results in the Figure 5 show.

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#### **5. North Hennepin Community College Students in the Twin Cities workforce**

	<b>Full-time students</b>	<b>Part-time students</b>
Number of students	2,448	3,846
Percent employed	81.3%	87.5%
Average weekly hours	27.4	36.6
Total number of student workers in local labor force		5,356
Full-time equivalent student workers		4,441

Based on survey results, 81.3 percent of full-time and 87.5 percent of part-time students hold jobs in the community. The full-time students work an average of 27.4 hours while the part-time students work an average of 36.6 hours per week. Thus, there are 5,356 student workers in the Twin Cities. Given the average hours worked, this student workforce is the equivalent of 4,441 full-time workers.

The third and most important way that the Minnesota state colleges and universities contribute to the labor market is by providing a pool of graduates whose higher skill level enhances the productivity of the local workforce and the profitability of local companies. A recent study by Wilder Research of the statewide economic impact of the system reports that the ongoing economic contribution of the graduates of its schools is approximately \$2.4 billion per year. That figure represents the added wages graduates who work in Minnesota earn as a result of the training they received.

It is not possible to calculate a corresponding figure to estimate to the enhancement to the productivity of the local labor force generated by North Hennepin Community College graduates. Sufficient data for such an estimate are not available. Moreover, since workers are highly mobile, North Hennepin Community College graduates may end up working in other Minnesota cities just as some graduates of other institutions in the system may fill jobs in the Twin Cities.

Nevertheless, it is reasonable to expect that having a Minnesota state college or university located in a community adds to the skill level of the workforce for two reasons. Workers

who have already settled in the community can seek additional training while working and some of the students who come to the community for school will choose to stay and take jobs in the area. The results of the student survey support this idea. When students were asked whether or not they intended to stay in this area after their studies were completed, 83.4 percent indicated they planned to stay in the Twin Cities. Clearly the local economy will benefit from their doing so.