



Honor the past.
Value the present.
Anticipate the future.

The mission of the Amherst H. Wilder Foundation is to promote the social welfare of persons resident or located in the greater Saint Paul metropolitan area by all appropriate means including:

Wilder Foundation

Mission

- Relief of the poor
- Care of the sick and aged
- Care and nurture of children
- Aid of the disadvantaged and otherwise needy
- Promotion of physical and mental health
- Support of rehabilitation and corrections
- Provision of needed housing and social services

And, in general, the conservation of human resources by the provision of human services responsive to the welfare needs of the community, all without regard to, or discrimination on account of, nationality, sex, color, religious scruples or prejudices.

Here for good.

Financial Reports

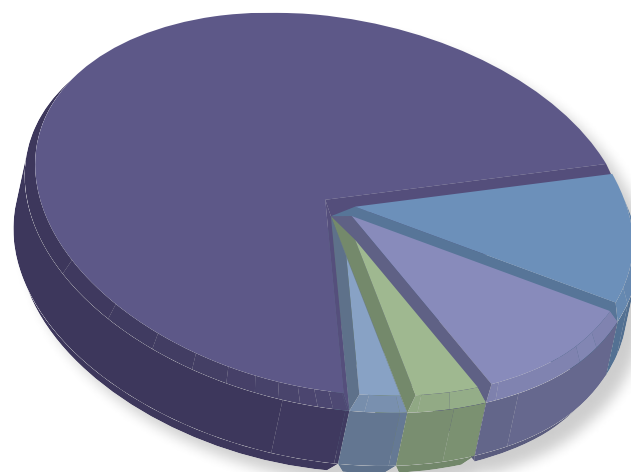
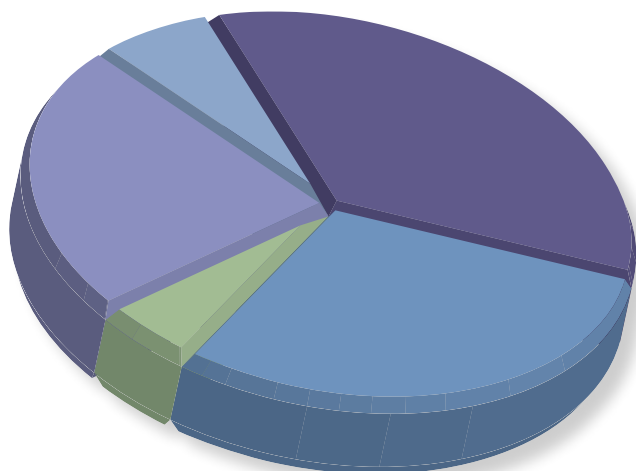
Financial Summary

Year Ended June 30, 2009

Sources of Dollars Used to Finance Operations

Dollars in Millions

| | |
|---------------------------------------|-----------------------|
| Government Contracts, Grants and Fees | \$17.6 (34%) |
| Wilder Foundation Endowment | 15.4 (30%) |
| Private Gifts | 2.6 (5%) |
| Private Fees and Other | 12.0 (24%) |
| Private Grants | 3.6 (7%) |
| Total Operating Dollars | \$ 51.2 (100%) |



Expenditures by Service Group

Dollars in Millions

| | |
|--------------------------------|-----------------------|
| Wilder Programs | \$35.7 (70%) |
| Wilder Research | 6.2 (12%) |
| Administration | 5.6 (11%) |
| Interest and Financial Expense | 2.2 (4%) |
| Fundraising | 1.5 (3%) |
| Total Operating Dollars | \$ 51.2 (100%) |

Facts at a Glance

Fiscal Year 2009

| | |
|------------------------------------|--------|
| Persons Served ¹ : | 10,845 |
| Persons Trained ² : | 7,240 |
| Organizations served: | 211 |
| Achievement Plus students: | 1,000 |
| Research reports: | 169 |
| Number of employees ³ : | 650 |
| Number of volunteers: | 528 |
| Number of interns: | 83 |

¹ Unduplicated count

² Includes persons trained individually and through organizations and may include some duplicated counts

³ Includes part-time and temporary

Consolidated Statement of Financial Position

Year Ended June 30, 2009

Assets

Dollars in Millions

| | |
|------------------------------------|-----------------|
| Cash and Cash Equivalents | \$ 1.7 |
| Accounts and Pledges Receivable | 5.8 |
| Investments | 166.7 |
| Land, Buildings and Equipment, Net | 43.9 |
| Other Assets | 4.9 |
| Total Assets | \$ 223.0 |

Liabilities and Net Assets

Dollars in Millions

| | |
|--|-----------------|
| Accounts Payable | \$ 1.4 |
| Accrued Expenses and Other Current Liabilities | 12.8 |
| Long-term Debt and Other Long-term Liabilities | 46.7 |
| Net Assets | 162.1 |
| Total Liabilities and Net Assets | \$ 223.0 |

Since 1906 when Amherst H. Wilder, his wife Fanny and daughter Cornelia, bequeathed their fortunes to help the disadvantaged of Saint Paul, the Wilder Foundation has offered a life-spanning array of support services for vulnerable residents of the East Metro area.

From birth to end of life, our programs strive to give people the tools they need to build and maintain healthy lives. Throughout our history, we have consistently adjusted our programs to respond to the

We want our rapidly growing elderly population, especially low-income and vulnerable older adults living in the community, to have healthy, productive and fulfilling lives. We offer innovative approaches to elderly health and wellness, day health and assisted living alternatives to nursing home care, home delivered meals, and an array of services for those who care for their elderly family and friends.

We want an expanded network of partners and collaborators to join us in working to make



emerging and changing needs of the community we serve. We want all children to grow, learn and become healthy and contributing adults who reach their highest potential. We offer low-income and at-risk youth and their families the supports they need to become productive members of our community through educational reform, school services, and community mental health programs.

care systems more productive, changing public policy and creating philanthropic support. For over a century, the Wilder Foundation has been a steward of the critical mission created by the Wilder family. We thank our employees, partners, friends and donors for enhancing our ability to touch thousands of lives in our community each year.



New Strategic Direction

At the end of fiscal year 2009, the Wilder Foundation Board of Directors embarked on a six-month intensive strategic planning process to address multiple issues. These include funding that has not kept pace with total costs to run our programs, increased levels of endowment spending to make up for funding gaps, as well as the market crash that resulted in a 17% loss to our endowment fund.

The decision to maintain and potentially grow programs in the future was based on 1) a determination of which of our services have the potential to meet the needs of the greatest number of vulnerable people in the East Metro, and 2) alignment with the new strategic priorities.

The decision to discontinue programs was determined by 1) public policy changes or loss of revenue growth, making program sustainability now and in the future highly unlikely, and 2) acknowledging that similar services are provided well by others.

Going forward, we believe our future strategic direction can be best accomplished by serving:

Children and Families

- Community mental health services
- Educational reform and school services
- Social adjustment services for new immigrants
- Family housing with supportive services
- Developing new alternative service(s) for children's out-of-home placement

The Elderly

- Adult Day Health Program
- Assisted Living Programs
- Health and Wellness Programs
- Services for Caregivers
- Geriatric Dental Care
- Home-delivered Meals

Community Research and Leadership

- Wilder Research
- James P. Shannon Leadership Institute
- Youth Leadership Initiative
- Convening and Public Affairs

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To reach these strategic objectives, we will reduce our endowment spending and our annual budget, each by approximately 35%.

Significant reductions will occur throughout the Foundation. Very difficult decisions were made to transition out of other programs: Children's Placement Services (Foster Care and Children's Residential Services), Home Health Agency and Homemaker Services, Employment Services, Housing Management Services, eventual transfer of ownership of Wilder-owned housing sites, and the Neighborhood Leadership Program.

Going forward, our more focused organization will continue to be a leading social services provider for those most in need of our assistance. We are committed to convening the community around issues and working with our partners to address current and emerging needs of East Metro residents. Our decision to redefine our strategic direction ensures that Wilder can best serve our clients today as well as those in future generations.

We are confident about the future direction of the Wilder Foundation. We look forward to working with many partners to provide critical services to our community. Wilder remains **"Here for good."**



Wilder President to Retire

Tom Kingston has been a leader in the greater Saint Paul community for over 40 years. Thirty of those have been spent at the Wilder Foundation, the last 20 as its President. Tom will retire in 2010 and at the heart of his legacy is his pride in how Wilder has consistently provided innovative, responsive and effective programs to Saint Paul's most vulnerable citizens. Over the past three decades Tom has worked

diligently with Wilder staff, key partners and the community to ensure that our services meet the ever-changing needs of a much more diverse community. With our new strategic direction in place, Tom will entrust Wilder's 6th President with a more focused organization that showcases Wilder's unique strengths and is positioned well for the future.

Board of Directors

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Secretary

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Tom Kingston,
President



AMHERST H.
WILDER
FOUNDATION

ESTABLISHED 1906

Here for good.

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www.wilder.org